



U.S. Department  
of Transportation  
**Federal Transit  
Administration**

REGION IV  
Alabama, Florida, Georgia,  
Kentucky, Mississippi,  
North Carolina, Puerto  
Rico, South Carolina,  
Tennessee, Virgin Islands

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July 25, 2022

Ms. Adelee Le Grand  
Chief Executive Officer  
Hillsborough Area Regional Transit Authority  
1201 E. 7th Avenue  
Tampa, FL 33605

Re: FTA Financial Management Oversight Review **Final Report**

Dear Ms. Le Grand:

Please find attached, a copy of the Final Report for the Financial Management Oversight (FMO) Full Scope System Review (FSSR) conducted on Hillsborough Area Regional Transit Authority (HART), prepared by our review contractor, The Tuba Group.

The report identified four significant deficiencies in HART's financial management system. Recommendations for improvements and timelines for implementation of corrective actions are provided for each of the findings. Also, the report incorporates HART's responses to the findings included in the report, as well as the FMOC's comments on the adequacy of the proposed corrective actions.

Please ensure that all corrective actions are implemented within the stated timelines. The findings will be closed after FTA receives documentation that the corrective actions have been implemented.

If you have any questions regarding this report, please contact Rhonda King at (404) 865-5620 or [rhonda.king@dot.gov](mailto:rhonda.king@dot.gov).

Sincerely,

Yvette G. Taylor, Ph.D.  
Regional Administrator

Attachment:

cc: Loretta Kirk, HART  
James Reid, Tuba Group  
David Crooks, Tuba Group